## **Employee Review**

Personal information:

Name, given name:

Department, activity:

Explain to the employee the procedure and sense & purpose of the process:

Changes for the employment relationship in the next year (job, department, the aims of the place, expectations):

Improvement suggestions from the employee:

Judgement criteria:	regularly excelled	excelled	completely achieved 100%	partially achieved	not achieved
Working quantity / efficiency: Working tempo Working amount Time use / time management Time involved order Remarks / recommendations / action options					
Working quality:					
Works in a positive manner Is conscious of ensuring quality Takes steps to avoid unnecessary mistakes					
Remarks / recommendations / action options:					
Readiness for duty / application ability: Flexibility Shows initiative Make suggestions for improvement Work independently Readiness to learn / learning ability Versatility Specialist knowledge / experience Is willing to undertake additional work Identifies with the purpose and ethos of the organisation					
Remarks / recommendations / action options	:				
Social behaviour: Cooperation / team work Is not inappropriately critical of others Uses and shares information appropriately Passes on experience/knowhow to others Remarks / recommendations / action options					

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Working behaviour: Order and cleanliness Cost-consciousness Reliability / determination Adheres to safety regulations Adheres to environmental regulations			
Respects and uses appropriately company property, material, energy			
Remarks / recommendations / action options	5:		
Managerial behaviour:			
Management and organisation of the department			
Delegation of duties			
Motivation and guidance of team members			
Developes team members Integration of all employees in the team			
Remarks / recommendations / action options	<u> </u>		

Aims for the coming period:

Reaching of the aims agreed for this period:

Suitability for other duties (potential analysis) also from the point of view of the employee:

Wide qualification need:

Success of the qualification measures carried out in the judgement period:

## Employee's motivation Understands the purpose and meaning of the activity Strives to exceed customer expectations Strives for excellent quality in all activities Makes suggestions for participation in continuous improvements and innovation Works for ensure time is fully utilised in appropriate activities

Remarks / notes:

Manager		Employee	
Date	Signature	Date	Signature

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